



November 26, 2018

To: Members, Chief Financial Officers
Members, Payer Relation Contacts

From: Chris Tholen, Executive Vice President

Re: 2018 Estimated CHA Lobbying Activity

Colorado Hospital Association is a 501(c)(6) organization which performs lobbying activities as part of our mission to advocate on behalf of Colorado hospitals and health systems.

The estimated percentage of your dues which were spent on direct lobbying activities was 5.49 percent for the year ending December 31, 2018.

Please contact Richard Prestidge, Controller at 720-330-6039 if you have any questions.

Thank you,

A handwritten signature in black ink, appearing to read 'Chris Tholen', is positioned above the typed name and title.

Chris Tholen
Executive Vice President
Colorado Hospital Association
7335 E. Orchard Road
Greenwood Village, CO 80111
720.330.6016