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For all those who requested CLE credit and answered the polling questions, CLE certificates will be emailed within 48 hours after the session.

For CLE questions, contact Sinead McGuire, Polsinelli department marketing manager, at <a href="mailto:smcguire@polsinelli.com">smcguire@polsinelli.com</a>.



# Today's Presenters and Agenda





#### Jennifer Evans

Shareholder | OMP Denver Polsinelli PC



#### Tom Rennell, MPH, MHA

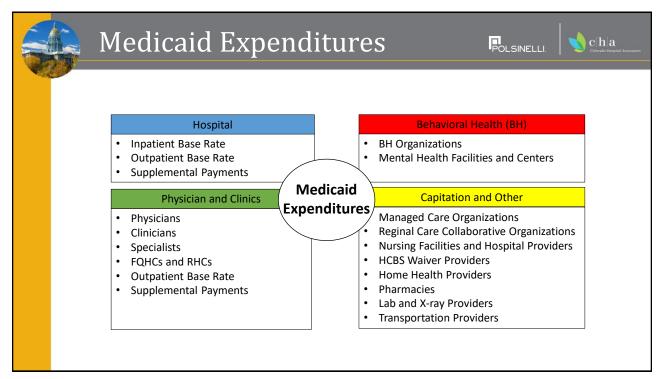
Senior Vice President, Financial Policy and Data Analytics Colorado Hospital Association

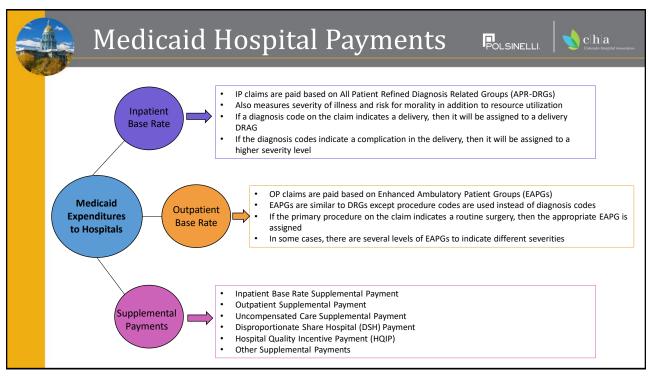


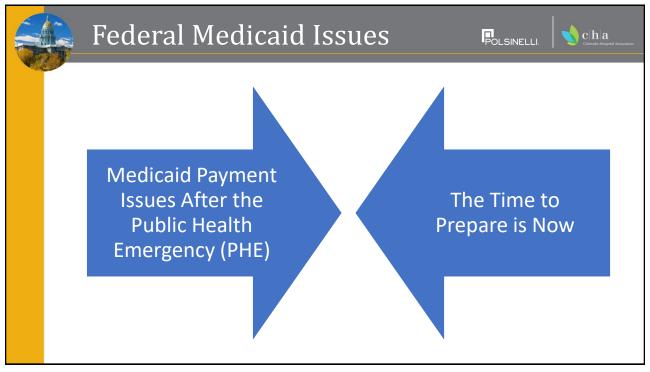
#### **Agenda**

- National Medicaid Update Prepare for the Public Health Emergency (PHE) Ending
- CO Medicaid Reimbursement
  - Provider Fee
  - o Hospital Quality Incentive Payments
  - o Hospital Transformation Program
  - Fee for Service Rate Methodology
- HMS Audits and Overpayment Demands

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# Federal Medicaid Issues





### FAMILIES FIRST CORONAVIRUS RESPONSE ACT (FFCRA)

- Increased federal financial participation (6.2%)
- Strings attached: No revalidation until the month after the PHE ends
- Medicaid beneficiaries in March 2020 are still covered
- Huge increase in Medicaid enrollment
- Medicaid enrollment more than doubled in Colorado through July 2021
  - ~783,000 average month ---> nearly 1.6m Colorado Medicaid
  - Tied for third in the nation with highest growth: 104% increase

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# Federal Medicaid Issues

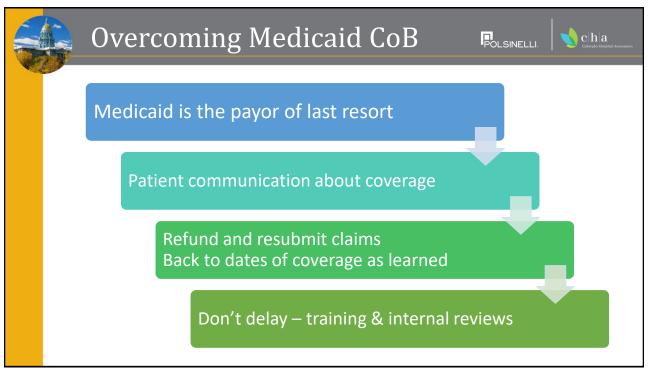




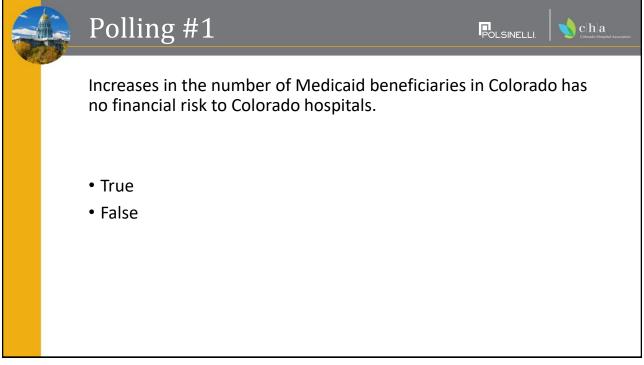
- Employment back to February 2020 levels many Medicaid beneficiaries now likely have employer-based coverage.
- Many Medicaid beneficiaries will lose their Medicaid coverage when revalidation occurs perhaps half of all adults in Colorado.

#### **COORDINATION OF BENEFITS: PROBLEMS ARE COMING**

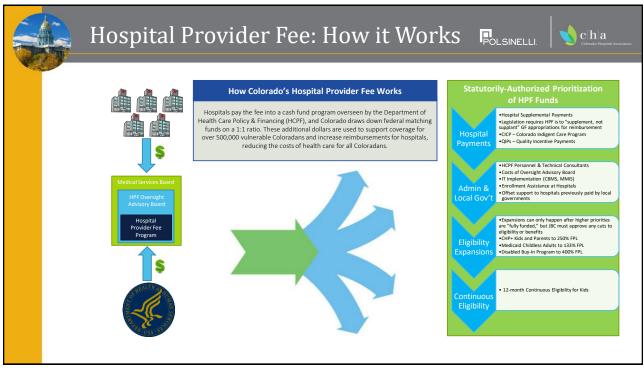
- Medicaid is payor of last resort.
- Recovery Audit Contractor (RAC) look back audits can extend seven years.
- Primary payor may not be known or knowable until audits.
- Overpayment demands will be lucrative for audit contractors.



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# Hospital Provider Fee Overview Polsinelli.





Description	FFY 2017-18	FFY 2018-19	FFY 2019-20	FFY 2020-21	FFY 2021-22
Fees for Payments	(638,900,000)	(664,100,000)	(577,200,000)	(600,541,000)	(645,700,000)
Expansion	(213,200,000)	(221,000,000)	(275,600,000)	(373,199,000)	(441,600,000)
Administration	(26,800,000)	(30,600,000)	(32,300,000)	(36,300,000)	(35,400,000)
Increase HPF Cash Fund		13,500,000			
Statutory GF Transfer	(15,700,000)	(15,700,000)	(129,700,000)	(62,711,000)	(15,700,000)
Total Fees	(894,600,000)	(917,900,000)	(1,014,800,000)	(1,072,751,000)	(1,138,400,000)
Supplemental Payments	1,301,600,000	1,328,100,000	1,407,500,000	1,482,962,000	1,594,900,000
Net Reimbursement Gain	407,000,000	410,200,000	392,700,000	410,211,000	456,500,000
Persentage of UPL	96.95%	97.17%	96.53%	95.62%	97.00%
Fees as a percentage of NPR	5.75%	5.47%	6.00%	6.00%	5.67%

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# Fee, Revenue and Expansion Details Polsinelli





		Cash Fund	Federal Fund	Total Fund
CHASE I	Fee	\$ 1,138,441,832		
Cash Fu	ind Reserve	\$ -		
Total	Fee Assessement	\$ 1,138,441,832		
MAGI P	arents/Caretakers 60-68% FPL	\$ (13,128,000)	\$ (14,857,452)	\$ (27,985,452)
MAGI P	arents/Caretakers 69-133% FPL	\$ (35,411,044)	\$ (310,304,893)	\$ (345,715,937)
MAGI A	dults 0-133% FPL	\$ (237,867,680)	\$ (1,976,215,792)	\$ (2,214,083,472)
Buy-In f	for Adults & Children with Disabilities	\$ (58,866,835)	\$ (68,664,259)	\$ (127,531,094)
12 Mon	th Continuous Eligibility for Children	\$ (22,041,740)	\$ (25,171,912)	\$ (47,213,652)
Non-Ne	ewly Eligible	\$ (17,134,342)	\$ (70,457,736)	\$ (87,592,078)
CHP+ 20	06-250% FPL	\$ (26,820,292)	\$ (52,446,963)	\$ (79,267,255)
Incentiv	ve Payments	\$ (10,455,938)	\$ (10,470,955)	\$ (20,926,893)
SB 21-2	86 Use of ARPA Funding	\$ (19,830,918)	\$ -	\$ (19,830,918)
Expan	sion Expense Estimates	\$ (441,556,789)	\$ (2,528,589,961)	\$ (2,970,146,750)
Administra	tion Expense Estimates	\$ (35,433,208)	\$ (66,560,403)	\$ (101,993,611)
General Fu	nd Offset	\$ (15,700,000)	\$ -	\$ (15,700,000)
Admii	nistration and Offset Estimates	\$ (51,133,208)	\$ (66,560,403)	\$ (117,693,611)
Suppl	emental Payment Expenses	\$ (645,745,088)	\$ (949,152,466)	\$ (1,594,897,554)



# Grouped Provider Fee Summary Polsinelli.





	2022 CHASE Fee	IP Payment	OP Payment	Rural Support Payment	Essential Access Payment	HQIP Payment	DSH Payment	Total Payments	Net Gain (Loss)
Critical Access	27,289,011	16,864,994	84,942,281	11,478,258	18,500,697	3,870,980	3,562,263	139,219,473	111,930,462
Rural	74,776,518	33,590,449	125,746,700	5,739,129	11,748,618	9,179,176	13,188,358	199,192,430	124,415,912
Frontier	7,217,464	4,238,482	25,506,496	6,260,868	7,751,387	771,842	0	44,529,075	37,311,611
Urban	1,056,447,850	558,379,760	485,235,527	0	0	94,138,816	213,421,946	1,351,176,049	294,728,199
Colorado	1,138,441,832	596,208,691	636,488,723	11,999,997	19,500,005	104,089,834	226,610,304	1,594,897,554	456,455,722

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# Hospital Quality Incentive Payment Program (HQIP)





- The Colorado Health Care Affordability Act (House Bill 09-1293), Section 25.5- 4-402.3, Colorado Revised Statute, authorizes HCPF to pay an additional amount based upon performance to those hospitals that provide services that improve health care outcomes for their patients.
- Hospital Quality Incentive Payment (HQIP) Program incentive payments are based on each hospital's performance on the measures recommended by the HQIP Subcommittee and approved by the CHASE Board.
- Hospitals complete an annual HQIP survey reporting their self-reported performance data.



# **HQIP** Measures





#### 1. Maternal Health and Perinatal Care Measure Group

- a) Exclusive Breast Feeding (self-report)
- b) Cesarean Section (self-report)
- c) Perinatal Depression and Anxiety (self-report)
- d) Maternal Emergencies and Preparedness (self-report and HCPF pulled)
- e) Reproductive Life/Family Planning (self-report and HCPF pulled)
- f) Incidence of Episiotomy (HCPF pulled new measure)

#### 2. Patient Safety Measure Group

- a) Hospital Acquired Clostridium Difficile (C.diff) Infections (HCPF pulled)
- b) Adverse Event Reporting (self-report)
- c) Culture of Safety Survey (self-report)

#### 3. Patient Experience Measure Group

- a) HCAHPS Composite 5-7 (HCPF pulled)
- b) Advance Care Planning (ACP) (self-report)

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# What is the Hospital Transformation Program (HTP)?





- The goal of the Hospital Transformation Program (HTP) is to improve the quality of hospital care provided to Health First Colorado (Colorado Medicaid) members by tying provider fee-funded hospital payments to value based initiatives.
- To be successful, hospitals must demonstrate meaningful community engagement and improvements in health outcomes over time.
- The HTP includes expectations for key activities and tracking measures, in order to be consistent across the state while also allowing hospitals to work with their communities on the best interventions and approaches.
- The HTP is a five-year program that will transition from pay-for-process and reporting to a pay-for-performance structure over time.



# **HTP Goals**





- Improve patient outcomes through care redesign and integration of care across settings
- Improve the performance of the delivery system by ensuring appropriate care in appropriate settings
- Lower Health First Colorado (Colorado's Medicaid Program) costs through reductions in avoidable hospital utilization and increased effectiveness and efficiency in care delivery
- Accelerate hospitals' organizational, operational, and systems readiness for value-based payment
- Increase collaboration between hospitals and other providers

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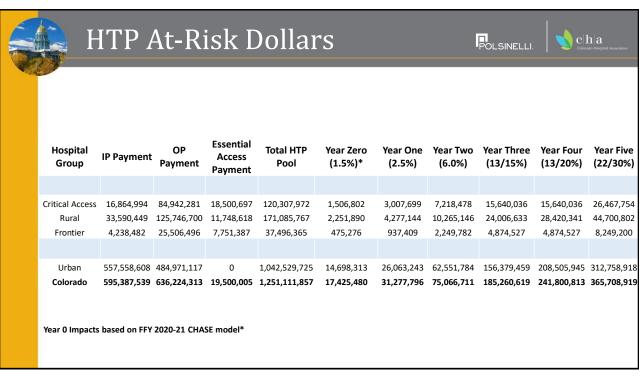


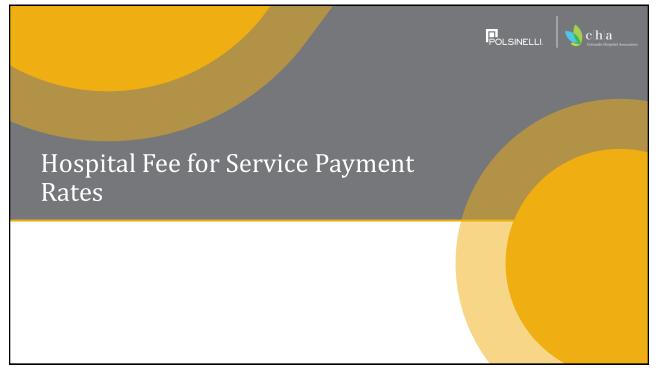
# **HTP Focus**





- Care Coordination and Care Transitions
- Complex Care Management for Targeted Populations
- Behavioral Health and Substance Use Disorder (SUD) Coordination
- Maternal Health, Perinatal Care, and Improved Birth Outcomes
- Social Determinants
- Total Cost of Care











- December 2020 HCPF (Colorado Department of Health Care Policy and Financing) announced at its <u>Hospital Stakeholder</u> <u>Engagement Meeting</u> (HSEM) that HCPF would transition to a newer version of the Enhanced Ambulatory Patient Groups (EAPGs), a patient classification system utilized in determining outpatient hospital payments.
- This work transitioned from the current use of 3Ms EAPG Version 3.10 to Version 3.16.
- Initial analysis of this version change showed that multiple EAPG previously paid separately in version 3.10 would not be grouped in version 3.16, which would have impacts on hospital reimbursement.

# Estimated Hospital Impacts HPCF initial analysis showed sizable estimated impacts to hospital reimbursement. 36% of hospitals had a reimbursement change over 10%.

# All Other Hospital Base Rate Adjustments





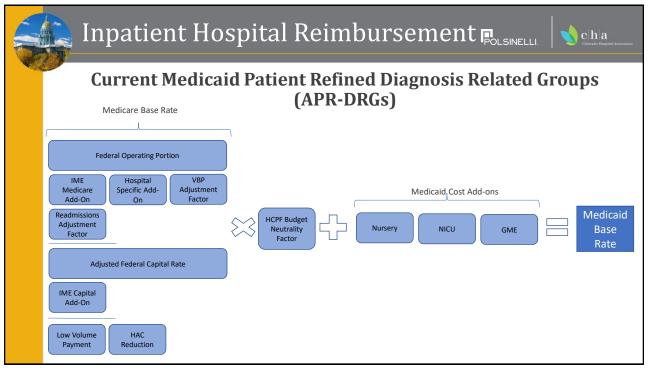
#### Step 1: Calculated revenue neutral rates

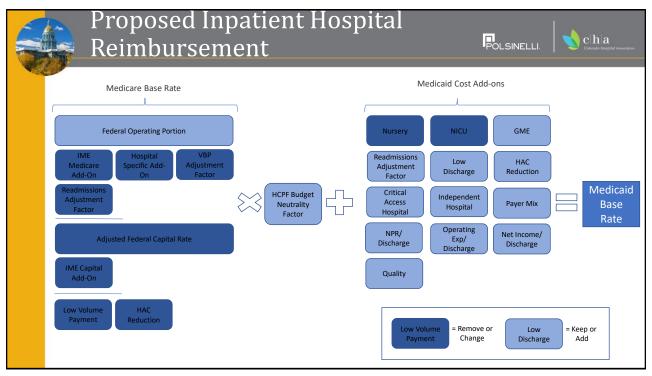
• No groupings for all other hospitals in this step (expect pediatric hospitals grouped together)

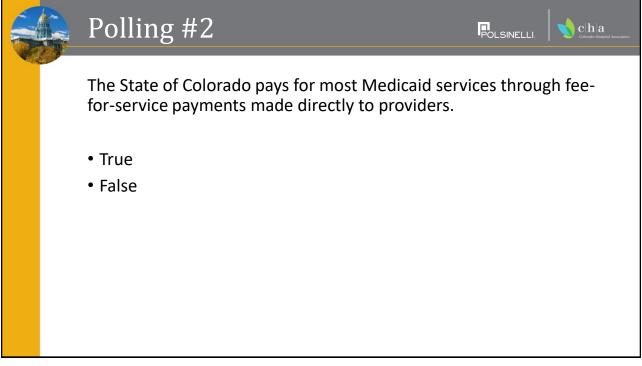
# Step 2: Corridor based on base rate average in group and standard deviation

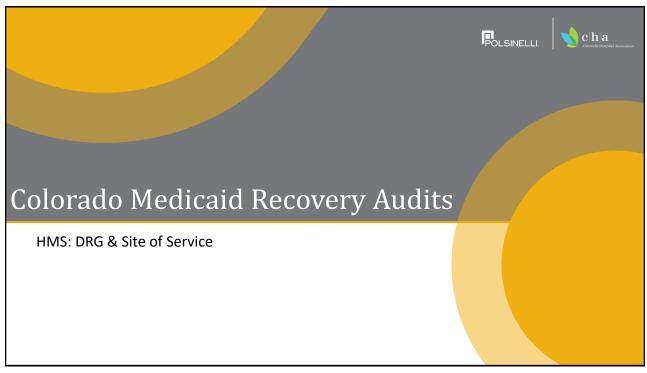
- All other hospitals divided into three groups for Step 2 and each grouping has own average and standard deviation calculation:
  - 1. Pediatric
  - 2. Independent
  - 3. Non-CAH system hospitals

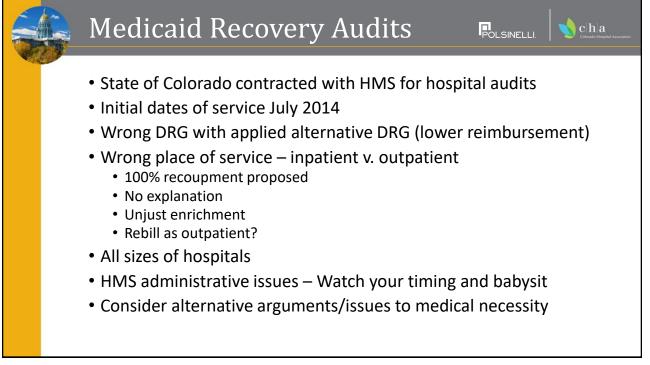
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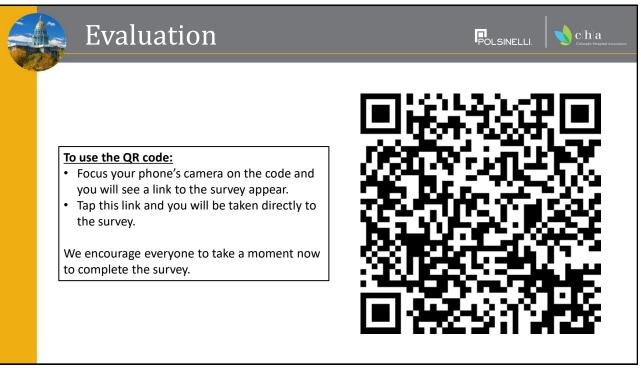














# **Contact Information**





#### Jennifer L. Evans

303.583.8211

Shareholder | OMP Denver Polsinelli PC <u>jevans@polsinelli.com</u>

#### Tom Rennell, MPH, MHA

Senior Vice President, Financial Policy and Data Analytics Colorado Hospital Association

tom.rennell@cha.com

303.335.7134

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# Polling #1





Increases in the number of Medicaid beneficiaries in Colorado has no financial risk to Colorado hospitals.

- True
- False small reimbursement and more work. No revalidation means that some beneficiaries have alternative insurance. Risk of coordination of benefits problems



# Polling #2





The State of Colorado pays for most Medicaid services through feefor-service payments made directly to providers.

- True-While other payment arrangements like the hospital provider fee, supplement Medicaid payments, Colorado's Medicaid program is reimbursed primarily by fee for service payments, representing over 80% of total Medicaid spending.
- False